MACKINAC COUNTY HOUSING COMMISSION MACKINAC COUNTY, MICHIGAN

FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2006
AND
REPORTS ON INTERNAL CONTROL AND
COMPLIANCE

## Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

| Issued                               | unde           | r P.A.         |                          | amended an  | od P.A. 71 of 1919,               | as amended.                             |                |  |                             |   |
|--------------------------------------|----------------|----------------|--------------------------|---|-----------------------------------|---|----------------|--|-----------------------------|---|
| Local Unit of Government Type        |                |                |                          |   | Local Unit Nar                    |   |                | County   |                             |   |
|                                      |                |                | ⊠Other                   | Mackinac  | County Housing Com                |   | Mackinac       |  |                             |   |
| '                                    |                |                | Opinion Date October 18  | 2006  |                                   | Date Audit Report Submi December 18, 20 |                |  |                             |   |
|                                      |                |                |                          |   | October 10                        | , 2000                                  | <u>'</u>       | December 10, 20                                      | <del></del>                 |   |
| We a                                 |                |                |                          |   |                                   |   | isticas        |  |                             |   |
|                                      |                |                |                          |   | s licensed to pr                  |   | -              |  |                             | ration the mater on in the                                |
|                                      |                |                |                          | -   | ments and reco                    |   |                | ised in the miancial state                           | ments, incl                 | uding the notes, or in the                                |
|                                      | YES            | 9              | Check ea                 | ach applic  | able box belo                     | w. (See ins                             | structions fo  | further detail.)                                     |                             |   |
| 1.                                   | ×              |                |                          |   | nent units/funds                  |   |                |  | inancial stat               | ements and/or disclosed in the                            |
| 2.                                   | ×              |                |                          |   |                                   |   |                | unit's unreserved fund ba<br>budget for expenditures |                             | estricted net assets                                      |
| 3.                                   | ×              |                | The local                | unit is in o  | compliance with                   | h the Unifo                             | rm Chart of    | Accounts issued by the [                             | Department                  | of Treasury.  |
| 4.                                   | ×              |                | The local                | unit has a  | dopted a budg                     | et for all re                           | quired funds   | i.   |                             |   |
| 5.                                   | X              |                | A public I               | nearing on  | the budget wa                     | s held in a                             | ccordance w    | rith State statute.                                  |                             |   |
| 6.                                   | ×              |                |                          |   | not violated the ssued by the L   |   |                |  | he Emerger                  | ncy Municipal Loan Act, or                                |
| 7.                                   | ×              |                | The local                | unit has r  | not been deling                   | uent in dist                            | ributing tax i | evenues that were colle                              | cted for ano                | ther taxing unit.   |
| 8.                                   | ×              |                | The local                | unit only l   | holds deposits/                   | investment                              | s that compl   | y with statutory requiren                            | nents.                      |   |
| 9.                                   | ×              |                |                          | The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin).  |                                   |   |                |  |                             |   |
| 10.                                  | ×              |                | that have                | There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover. |                                   |   |                |  |                             |   |
| 11.                                  | ×              |                | The local                | unit is fre   | e of repeated o                   | omments f                               | rom previous   | s years.   |                             |   |
| 12.                                  | ×              |                | The audit                | t opinion is  | UNQUALIFIE                        | D.                                      |                |  |                             |   |
| 13.                                  | ×              |                |                          |   | complied with G                   |   | GASB 34 a      | s modified by MCGAA S                                | tatement #7                 | and other generally                                       |
| 14.                                  | ×              |                | The boar                 | d or cound  | cil approves all                  | invoices pr                             | ior to payme   | ent as required by charte                            | r or statute.               |   |
| 15.                                  | X              |                | To our kr                | nowledge,   | bank reconcilia                   | itions that v                           | were reviewe   | ed were performed timely                             | y.                          |   |
| incl<br>des                          | uded<br>cripti | in th<br>on(s) | nis or any<br>of the aut | other aud<br>hority and   | dit report, nor<br>/or commissior | do they ob<br>n.                        | otain a stand  | d-alone audit, please er                             | undaries of<br>nclose the r | the audited entity and is not name(s), address(es), and a |
|                                      |                |                | onea, ceru<br>closed the |   | s statement is o                  | Enclosed                                |                |  |                             |   |
|                                      |                |                |                          | TONOWING  | <del>y</del> .                    |   | Not Require    | ed (enter a brief justification                      | ' <u>'</u>                  |   |
| Fina                                 | ancia          | I Sta          | tements                  |   | _                                 |   |                |  |                             |   |
| The                                  | elette         | er of (        | Comments                 | and Reco  | ommendations                      | X                                       |                |  |                             |   |
| Oth                                  | er (D          | escrib         | e)                       |   |                                   | $\boxtimes$                             | Report on      | n Internal Controls and Compliance                   |                             |   |
|                                      |                |                | Accountant (F            | •   |                                   | •                                       |                | Telephona Number                                     |                             |   |
| Barry E. Gaudette, CPA, PC           |                |                |                          |   |                                   | (231) 946-8930                          |                |  |                             |   |
| Street Address 1107 E. Eighth Street |                |                |                          |   | City<br>Traverse City             | State<br>MI                             | 49686          |  |                             |   |

Printed Name

Barry E. Gaudette, CPA

License Number 11050

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INTRODUCTION

1107 East Eighth Street Traverse City, Michigan 49686 (231) 946-8930 Fax (231) 946-1377

#### Independent Auditor's Report

Board of Commissioners Mackinac County Housing Commission Mackinac County, Michigan

I have audited the accompanying financial statements of the business-type activities of the Mackinac County Housing Commission, Michigan, a component unit of the County of Mackinac, as of and for the year ended June 30, 2006, which collectively comprise the Housing Commission's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Housing Commission's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of the Mackinac County Housing Commission, Michigan, as of June 30, 2006, and the respective changes in financial position and cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Mackinac County Housing Commission Independent Auditor's Report Page Two

In accordance with Government Auditing Standards, I have also issued my report dated October 18, 2006, on my consideration of Mackinac County Housing Commission, Michigan's internal control over financial reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be in considered in conjunction with this report in considering the results of my audit.

The management's discussion and analysis comparison information on page 3 through 6, are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. I have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, I did not audit the information and express no opinion on it.

My audit was made for the purpose of forming an opinion on the financial statements that comprise Mackinac County Housing Commission, Michigan's basic financial statements. The accompanying financial data schedule is presented for the purpose of additional analysis and is not a required part of the basic financial statements of the Housing Commission. The combining financial statements, schedule of expenditures of federal awards, and the financial data schedule have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in my opinion, are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

October 18, 2006

Bary E Taulett UN PC

## MACKINAC COUNTY HOUSING COMMISSION MANAGEMENT'S DISCUSSION AND ANALYSIS (MD & A) June 30, 2006

Mackinac County Housing Commission, created in 1970, by the County of Mackinac provides housing to meet the community's needs for affordable low-income housing. As management of the Housing Commission, we offer readers this narrative overview and analysis of the financial activities of the Housing Commission for the fiscal year ended June 30, 2006. We encourage readers to consider the information presented here in conjunction with the Housing Commission's financial statements.

#### Financial Highlights

The financial statements for Mackinac County Housing Commission consists of two programs. The first is owned housing, consisting of 48 units of public housing and the second is the capital funding program. Mackinac County Housing Commission had total revenues of \$285,012 that includes \$73,795 in rental payments and \$198,843 in federal assistance. Total operating expenses were \$349,533, that includes \$104,565 in administrative expenses, \$29,018 in utilities, \$67,815 in ordinary maintenance expenses, and \$124,275 in depreciation expense. Total revenues increased by \$76,801 from the prior year and operating expenses increased by \$9,001 over the prior year for a net increase of \$67,800, due to increase in the amount of capital funding received.

The assets of the Housing Commission exceeded its liabilities at the close of the most recent year by \$1,583,293. The Housing Commission's total net assets decreased by \$64,521 from the prior year. The decrease is attributable in part to the depreciation expense of \$124,275 versus the actual capital outlay of \$96,055, the tenant rents decreasing by \$12,857, and the increase in utilities of \$6,946.

Total assets of the Housing Commission were \$1,612,184 including \$56,080 of current assets and \$1,556,104 of net property and equipment assets. The Housing Commission had current liabilities of \$20,590 and noncurrent liabilities of \$8,301. Assets decreased, in part, by \$68,303 from the prior year due to the same reasons as explained in the previous paragraph.

## MACKINAC COUNTY HOUSING COMMISSION MANAGEMENT'S DISCUSSION AND ANALYSIS (MD & A) (CONTINUED)

June 30, 2006

### Overview of the Financial Statements

The financial statements included in this annual report are those of a special-purpose government engaged only in a business-type activity. The following statements are included:

- \* Statement of Net Assets reports on the Housing Commission's current financial resources with capital and other assets and other liabilities.
- \* Statement of Activities reports the Housing Commission's operating and non-operating revenues, by major source along with operating and non-operating expenses and capital c contributions.
- \* Statement of Cash Flows reports the Housing Commission's cash flows from operating, investing, capital, and non-capital activities.

#### Commission's current position

The Mackinac County Housing Commission is at a financially troubled state due to reasons that seem to be out of our control. Such as higher utility prices, rising cost in insurances, higher utility allowances and decreasing resident reviews. In 2005 we were able to put siding on 14 of our 48 units after saving capital funds for 2 years. We had hoped to continue this process with additional capital funds but it seems that the Housing Commission has an excessive amount of copper in its water according to Michigan's Department of Environmental Quality. Currently our most favorable option is to replace all fresh water plumbing in 24 units and two pump houses within the next two years. We have our own water systems, (wells etc) which are uncommon to most other Housing Commissions. This is a cost that we could use HUDs help with rather than spending our Capital Funds.

Other than what is discussed in the previous paragraph, there are not any other currently known facts, decisions, or conditions that are expected to have a significant effect on financial position(net assets) or results of operations(revenues, expenses, and other charges).

Questions and comments regarding this Management Discussion and Analysis may be directed to:

George Martindale, Executive Director N9174 Kozy Street, Curtis, MI 49820

# MACKINAC COUNTY HOUSING COMMISSION MANAGEMENT'S DISCUSSION AND ANALYSIS (MD & A) (CONTINUED)

June 30, 2006

#### Financial Analysis of the Housing Commission

The following condensed statement of net assets show a summary of changes for the years ended June 30, 2006 and 2005.

|  | 2006                          | 2005                   | Net Change               |
|--|-------------------------------|------------------------|--------------------------|
| Current assets<br>Property and equipment                             | \$ 56,080<br><u>1,556,104</u> | \$ 96,163<br>1,584,324 | \$( 40,083)<br>( 28,220) |
| Total assets   | <u>\$1,612,184</u>            | <u>\$1,680,487</u>     | <u>\$( 68,303</u> )      |
| Current liabilities<br>Noncurrent liabilities                        | \$ 20,590<br>8,301            | \$ 25,552<br>7,121     | \$( 4,962)<br>1,180      |
| Total liabilities  | 28,891                        | 32,673                 | ( 3,782)                 |
| Net assets:<br>Invested in capital assets<br>Unrestricted net assets | 1,556,104<br>27,189           | 1,584,324<br>63,490    | ( 28,220)<br>_( 36,301)  |
| Total net assets   | 1,583,293                     | 1,647,814              | <u>( 64,521</u> )        |
| Total liabilities and net assets                                     | <u>\$1,612,184</u>            | <u>\$1,680,487</u>     | <u>\$( 68,303</u> )      |

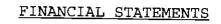
## MACKINAC COUNTY HOUSING COMMISSION MANAGEMENT'S DISCUSSION AND ANALYSIS (MD & A) (CONTINUED)

June 30, 2006

#### Financial Analysis of the Housing Commission (continued)

The following table summarizes the statement of activities of the Housing Commission for the years ended June 30, 2006 and 2005.

|  | 2006                                 | 2005                                 | <u>Net Change</u>                  |
|--|--------------------------------------|--------------------------------------|------------------------------------|
| Operating revenues: Dwelling rent Nondwelling rent                         | \$ 73,795<br>———                     | \$ 80,504<br>6,148                   | \$( 6,709)<br>( 6,148)             |
| Total operating revenues   | <u>73,795</u>                        | <u>86,652</u>                        | ( 12,857)                          |
| Operating expenses: Administration Utilities Ordinary maintenance and      | 104,565<br>29,018                    | 105,194<br>22,072                    | ( 629)<br>6,946                    |
| operation<br>General expenses<br>Extraordinary maintenance<br>Depreciation | 67,815<br>22,223<br>1,637<br>124,275 | 68,353<br>21,870<br>6,087<br>116,956 | ( 538)<br>353<br>( 4,450)<br>7,319 |
| Total operating expenses   | <u>349,533</u>                       | 340,532                              | 9,001                              |
| Operating income(loss)   | <u>( 275,738</u> )                   | ( 253,880)                           | ( 21,858)                          |
| Non-operating revenue: Interest income Other income Loss on sale of fixed  | 1,840<br>10,612                      | 2,459<br>2,650                       | ( 619)<br>7,962                    |
| assets<br>Operating grants<br>Capital grants                               | ( 78)<br>106,730<br><u>92,113</u>    | ( 196)<br>110,598<br><u>6,048</u>    | 118<br>( 3,868)<br><u>86,065</u>   |
| Total nonoperating revenue   | 211,217                              | 121,559                              | <u>89,658</u>                      |
| Change in Net Assets   | <u>\$( 64,521</u> )                  | <u>\$( 132,321</u> )                 | <u>\$ 67,800</u>                   |



### MACKINAC COUNTY HOUSING COMMISSION STATEMENT OF NET ASSETS

June 30, 2006

#### ASSETS

| Current Assets: Cash Accounts receivable-HUD other projects Accounts receivable-dwelling rents Allowance for doubtful accounts Accrued interest receivable Investments-unrestricted Prepaid expenses | \$ 5,421<br>6,535<br>4,267<br>( 859)<br>100<br>28,610<br>12,006 |
|--|---|
| Total Current Assets   | 56,080  |
| Property and Equipment: Land Buildings Equipment Building improvements   | 37,818<br>2,724,583<br>139,255<br>824,432                       |
| Less: accumulated depreciation   | 3,726,088<br><u>(2,169,984</u> )                                |
| Net Property and Equipment   | 1,556,104   |
| Total Assets   | <u>\$ 1,612,184</u>   |

## MACKINAC COUNTY HOUSING COMMISSION STATEMENT OF NET ASSETS (CONTINUED)

June 30, 2006

#### LIABILITIES and NET ASSETS

| Current Liabilities: Accounts payable Tenant security deposit liability Accrued expenses Deferred revenues | \$ 7,950<br>4,758<br>7,004<br>878 |
|--|-----------------------------------|
| Total Current Liabilities  | 20,590                            |
| Noncurrent Liabilities: Accrued compensated absences   | 8,301                             |
| Total Liabilities  | <u>28,891</u>                     |
| Net Assets:<br>Invested in capital assets<br>Unrestricted net assets                                       | 1,556,104<br>27,189               |
| Total Net Assets   | 1,583,293                         |
| Total Liabilities and Net Assets   | \$1,612,184                       |

### MACKINAC COUNTY HOUSING COMMISSION STATEMENT OF ACTIVITIES

Year Ended June 30, 2006

| OPERATING REVENUES:   |   |
|---|---|
| Dwelling rent   | <u>\$ 73,795</u>  |
| Total operating revenues  | 73,795  |
| OPERATING EXPENSES: Administration Utilities Ordinary maintenance and operation General expenses Extraordinary maintenance Depreciation | 104,565<br>29,018<br>67,815<br>22,223<br>1,637<br>124,275 |
| Total operating expenses  | 349,533   |
| Operating income(loss)  | ( 275,738)  |
| NONOPERATING REVENUES: Investment interest income Other income Loss on sale of fixed assets Operating grants Capital grants             | 1,840<br>10,612<br>( 78)<br>106,730<br>92,113             |
| Total nonoperating revenues   | 211,217   |
| Change in net assets  | ( 64,521)   |
| Net assets, beginning   | <u>1,647,814</u>  |
| Net assets, ending  | <u>\$ 1,583,293</u>                                       |

## MACKINAC COUNTY HOUSING COMMISSION STATEMENT OF CASH FLOWS

Year Ended June 30, 2006

#**======** 

| CASH FLOWS FROM OPERATING ACTIVITIES:  Cash received from dwelling and nondwelling   |   |
|--|---|
| rents Cash payments to other suppliers of goods and services Cash payments to employees for services Cash payments for in lieu of taxes  | \$ 74,084<br>( 102,220)<br>( 122,996)<br>( 5,844) |
| Net cash (used) by operating activities  | _( 156,976)                                       |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES: Tenant security deposits Operating grants Other revenue   | 263<br>106,243<br>10,6 <u>12</u>                  |
| Net cash provided by noncapital financing activities   | 117,118   |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES: Capital grants Loss on sale of fixed assets Payments for capital acquisitions  Net cash (used) by capital and related financing activities | 92,113<br>( 78)<br><u>( 96,055</u> )<br>_( 4,020) |
| CASH FLOWS FROM INVESTING ACTIVITIES: Investments decreased Receipts of interest and dividends  Net cash provided by investing activities  | 12,472<br>1,835<br>14,307                         |
| Net increase(decrease) in cash   | ( 29,571)   |
| Cash, beginning  | 34,992  |
| Cash, ending   | \$ 5, <u>421</u>                                  |

### MACKINAC COUNTY HOUSING COMMISSION STATEMENT OF CASH FLOWS (CONTINUED)

Year Ended June 30, 2006

#### RECONCILIATION OF CASH AND CASH EQUIVALENTS PER STATEMENT OF CASH FLOWS TO THE BALANCE SHEET:

| Cash<br>Restricted cash   | \$          | 5,421                                      |
|---|-------------|--|
| Cash and cash equivalents per balance sheet   | \$          | 5,421                                      |
| SCHEDULE RECONCILING OPERATING INCOME<br>TO NET CASH FLOW FROM OPERATING<br>ACTIVITIES:                                       |             |  |
| Operating income(loss) Adjustments to reconcile operating (loss) to net cash(used in) operating activities:                   | \$(         | 275,738)                                   |
| Depreciation  Bad debt allowance  Changes in assets and liabilities:  (Increase) decrease in assets:                          |             | 124,275<br>470                             |
| Accounts receivable-tenants Prepaid expenses Increase (decrease) in liabilities:  | (           | 457)<br>1,481)                             |
| Accounts payable Accrued wages/payroll taxes Accrued compensated absences Accrued payments in lieu of taxes Deferred revenues | (           | 4,315)<br>1,134)<br>2,024<br>1,366)<br>746 |
| Net cash (used) by operating activities   | <u>\$ (</u> | <u>156,976</u> )                           |

### MACKINAC COUNTY HOUSING COMMISSION NOTES TO FINANCIAL STATEMENTS

June 30, 2006

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Mackinac County Housing Commission (the Housing Commission) have been prepared in conformity with U.S. generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Housing Commission's accounting policies are described below.

#### The Reporting Entity

Mackinac County Housing Commission is a component unit of the County of Mackinac. The Housing Commission is a Public Housing Agency created by the County of Mackinac on August 11, 1970, consisting of a five member board appointed by the County Board and charged with the responsibility to provide and service housing to meet the community's needs for affordable low-income housing. These financial statements include all of the resources and activities of the Mackinac County Housing Commission over which the Housing Commission exercises operational control or which have financial significance to the Housing Commission. The Housing Commission has no component units and is not responsible for any jointly governed organizations.

#### Grants and Other Intergovernmental Revenues

The Housing Commission has entered into contracts with the U.S. Department of Housing and Urban Development (HUD). Under Contract C-8046, the Housing Commission constructed, maintains and operates 48 units of subsidized housing in the County of Mackinac, Michigan.

#### Fund Financial Statements

The Housing Commission only has business-type activities, which rely to a significant extent on fees and charges for support. The fund financial statements include the Statement of Net Assets, Statement of Activities and the Statement of Cash Flows.

The Housing Commission is considered one single Enterprise Fund and does not have any governmental activities.

#### Fund Accounting

The accounts of the Housing Commission are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self balancing accounts that comprise its assets, liabilities,

equity, revenues, and expenses. The Housing Commission's fund structure includes only proprietary funds. Under generally accepted accounting principles, proprietary funds are grouped into two broad categories - enterprise and internal service funds. Enterprise funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered through user charges; or (b) where laws or regulations require that the activity's costs of providing services including capital costs(such as depreciation or debt service) be recovered with fees and charges rather than with taxes and similar revenues. All of the Housing Commission's funds are operated as enterprise type proprietary funds whereby costs of services are to be recovered through user charges or subsidies from other governmental units.

#### Basis of Accounting

Basis of accounting refers to when revenues and expenses are recognized in the accounts and reported in the financial statements, regardless of the measurement focus. The Housing Commission's financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting.

Under the economic resources measurement focus, all assets and all liabilities (whether current or noncurrent) are included in the statement of net assets of the individual funds. Their reported net assets are segregated into invested capital assets and unrestricted net assets components. Operating statements present increases (revenues) and decreases (expenses) in net assets.

Under the accrual basis of accounting, all revenues are recorded when earned, regardless of when received, and all expenses are recorded when a liability is created, regardless of when paid.

In accordance with Governmental Accounting Standards Board Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, Mackinac County Housing Commission has elected to apply only those Financial Accounting Standards Board Statements issued prior to November 30, 1989 to its proprietary funds and to the proprietary funds of its component units.

#### Cash and Cash Equivalents

For purposes of the statement of cash flows, the Housing Commission considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents.

#### Insurance

The premiums on all major insurance policies are charged to prepaid insurance and amortized over the life of the policy.

#### Budgets and Budgetary Accounting

The Housing Commission is required under each of its HUD contracts to adopt an annual operating budget which must be approved by HUD. Budgetary data and comparison of actual and planned performance is reported directly to HUD based on specific program reporting requirements.

#### Receivables

All receivables are reported at their net value, reflecting where appropriate, by the estimated portion that is expected to be uncollectible. The Housing Commission estimates the uncollectible portion of tenant rents as a percentage of gross tenant rents using prior collection experience.

#### Short-term Interfund Receivables/Payables

During the course of operations, numerous transactions occur between individual funds. Receivables and payables arising from these transactions are classified as "due from other programs" and "due to other programs" on the statement of net assets.

#### Fixed Asset Capitalization

Fixed assets with a cost to acquire or construct of \$25 or more are capitalized and depreciated over their estimated useful lives. Depreciation is provided on a straight-line basis using the following estimate of useful lives:

| Buildings                         | 40 years |
|-----------------------------------|----------|
| Furniture, equipment and machiner |          |
| Building improvements             | 10 years |

#### Net Assets

The Housing Commission classifies its net assets as follows:

- a. Invested in capital assets net of related debt represents all fixed assets acquired by the Housing Commission (both pre-FY 2001 and post FY 2001) reduced by accumulated depreciation and related capital projects debt issued to purchase those assets.
- b. Unrestricted net assets indicate that portion of net assets which is available for use in future periods.

#### Operating Revenues and Expenses

The Housing Commission includes in operating revenues resources that are derived or received from exchange transactions. Resources derived principally from non-exchange transactions are excluded from operating income. Operating expenses include the cost of providing services, excluding depreciation. Depreciation, amounts expended for capital additions and amounts expended for retirement-

of-debt are excluded from operating expenses. Depreciation expense is charged to invested in capital assets rather than unrestricted net assets.

#### Use of Estimates

The preparation of financial statements in accordance with generally accepted accounting principles requires the use of management estimates. The Housing Commission uses estimates of useful lives of its fixed assets and other estimates in preparing its financial statements. Actual results may differ from the Housing Commission's estimates.

#### Vacation and Sick Leave

The Housing Commission allows permanent employees to accumulate the following compensated absences:

- \* Vacation leave, an employee shall not accumulate more than one hundred seventy-five (175) hours of vacation time. The employees will be paid for all accumulated annual leave upon termination of employment or in the event of death to the married survivor of the deceased if applicable, otherwise to months of employment.
- \* Sick leave, an employee who separates from the Housing Commission employment for retirement purposes approved by Municipal Employees' Retirement Systems shall be paid one-half (1/2) of his/her unused sick leave as of the effective date of separation.

Payment of unused sick leave days shall be at the employee's prevailing rate of pay and the payment of one half (1/2) of accumulated leave days shall be based on a maximum possible accumulated of six hundred thirty (630) hours provided said employee has earned said hours.

\* Personal leave, each employee, after completing six (6) months of service, shall be allowed personal leave. Full-time employees will be allowed twenty-one (21) hours and part-time employees will be allowed ten and one half (10 1/2) hours. After completing three (3) years, full-time employees will be allowed twenty-eight (28) hours and part-time employees will be allowed fourteen (14) hours. Time to be taken with three days advance notice given to the department head except in cases of extreme emergency.

The amount of accumulated benefits at June 30, 2006, was \$13,472.

#### Post Employment Benefits

The provision for pension cost is recorded on an accrual basis, and the Commission's policy is to fund pension costs as they accrue.

#### Income Taxes

As a component unit of a Michigan County, the Housing Commission is exempt from federal and state income taxes. The Housing Commission has no unrelated business income.

#### NOTE 2: DEPOSITS, INVESTMENTS AND CREDIT RISK

The Housing Commission maintains cash and investment accounts in the Low Rent Program.

#### <u>Deposits</u>

At year-end, the carrying amount of the Housing Commission's deposits were \$5,421 and the bank balance was \$6,073 of which \$6,073 was covered by federal depository insurance.

#### Investments

The Housing Commission had the following investment in a certificate of deposit as June 30, 2006:

The State Savings Bank of Manistique (CD #30645) \$ 28,610

Interest Rate Risk - The Housing Commission does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fail value losses arising from increasing interest rates.

Credit Risk - The Housing Commission's investment policy approves the following securities and deposit accounts: U.S. Treasury bills, U.S. Treasury certificates, notes and bonds, certificate of deposits, commercial business savings accounts, money market accounts, obligations which are lawful investments for fiduciary and trust funds under the jurisdiction of the United States and trust funds under the jurisdiction of the United States Government, Series E savings bonds and Series H savings bonds.

The Housing Commission shall deposit excess monies in the general fund and all other operating fund accounts in time, savings, or share accounts with banks or other institutions, to the extent that all unsecured deposits or accounts are insured by: the Federal Deposit Insurance Corporation(FDIC), National Credit Union Share Insurance Fund(NCUSIF), or State Insurance plans which are approved by the United States Comptroller of the currency as an eligible depositary of trust funds of National Banks, respectively.

All excess monies over the insured limits of the financial institution or banks, the Housing Commission shall obtain collateralization of excess funds at 100% of the principal value. Such collateralization shall be in the form of U.S. Treasury Notes or Bonds in the name of the Housing Commission held in trust by the financial institution or bank. The Housing Commission may choose collateralization in the following form and percentages:

1. U.S. Treasury Notes - 100%; or 2. U.S. Treasury Notes and/or Bonds - 75% and 3. Mortgage Backed Securities - 25%

In any such case the collateralization shall be no less than 100% of value of the funds in all accounts. The financial institution shall provide a statement of the collateralization at a minimum once every quarter to the Housing Commission.

The Housing Commission has no investment policy that would further limit its investment choices.

Concentration of Credit Risk - The Housing Commission places no limit on the amount the Housing Commission may invest in any one issuer. All of the Housing Commission's investments are reported in the Enterprise Fund.

A reconciliation of cash as shown on the statement of net assets is as follows:

| Carrying amount of deposits<br>Investments  | \$ 5,421<br><u>28,610</u> |
|---|---------------------------|
| Total   | <u>\$ 34,031</u>          |
| Cash and cash equivalents: Enterprise activities Enterprise activities - checks written in excess of deposits | \$ 34,683<br>_( 652)      |
| Total   | <u>\$ 34,031</u>          |

#### NOTE 3: RECEIVABLES AND PAYABLES

#### Tenant Accounts Receivable

Tenant accounts receivable are recorded at gross amount and reduced by the estimated amount uncollectible. At June 30, 2006, the receivables were \$4,267 with \$859 estimated as uncollectible. Bad debt expense was \$4,363.

#### <u>Accounts Receivables - HUD</u>

Amounts due from HUD represents funding due the Housing Commission for actual expenses for the programs financed. There was \$6,535 due from HUD as of June 30, 2006.

#### Inter-fund Receivables, Payables, and Transfers

Interfund receivables and payables are recorded as "due from other programs" and "due to other programs". There were no monies due from the Capital Fund Program to the Low Rent Program as of June 30, 2006.

Individual fund operating transfers during the fiscal year are as follows:

| Receiving Fund   | Paying Fund          | <u>Amount</u>    |
|------------------|----------------------|------------------|
| Low Rent Program | Capital Fund Program | <u>\$ 30,000</u> |

#### NOTE 4: CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2006 was as follows:

| 202202.   | Balance<br>06/30/05    | •                     | Retirements<br>Transfers | / Balance<br>          |
|---|------------------------|-----------------------|--------------------------|------------------------|
| Low Rent Program Land Buildings Furniture, equip.                     | \$ 37,818<br>2,641,262 | \$                    | \$                       | \$ 37,818<br>2,641,262 |
| & machinery - dwellings Furniture, equip. & machinery -               | 54,327                 |                       |                          | 54,327                 |
| administration Building   | 67,234                 | 4,019                 | ( 1,165)                 | 70,088                 |
| improvements  | 824,432                |                       |                          | 824,432                |
| Less accumulated  | 3,625,073              | \$ 4,019              | <u>\$( 1,165</u> )       | 3,627,927              |
| depreciation  | ( <u>2,046,797</u>     | ) <u>\$(119,258</u> ) | \$ 1,088                 | ( <u>2,164,967</u> )   |
| Total   | <u>\$1,578,276</u>     |                       |                          | <u>\$1,462,960</u>     |
| Capital Fund Progr<br>Buildings<br>Furniture, equip.<br>& machinery - | <b>ram</b><br>\$       | \$ 83,321             | \$                       | \$ 83,321              |
| administration<br>Construction in                                     |                        | 14,840                |                          | 14,840                 |
| progress  | 6,048                  | <u> </u>              | ( 6,048)                 |                        |
| Less accumulated  | 6,048                  | \$ 98,161             | <u>\$( 6,048</u> )       | 98,161                 |
| depreciation  |                        | <u>\$( 5,017</u> )    | \$                       | <u>( 5,017</u> )       |
| Total   | \$ 6,048               |                       |                          | <u>\$ 93,144</u>       |
| Combined Totals   |                        |                       |                          | <u>\$1,556,104</u>     |

#### NOTE 5: INVESTED IN CAPITAL ASSETS

The following is a summary of the activity in the Invested in Capital Assets account:

Invested in Capital Assets \$1,584,324

Balance, beginning(contributed capital)
Investment in fixed assets, net of
depreciation paid for from operations
net of depreciation, not included in
contributed capital

( 28,220)

Balance, ending

\$1,556,104

#### NOTE 6: OTHER INFORMATION

#### A. Pension Plan

The Housing Commission agreed to continue to participate in the County of Mackinac pension plan, the Municipal Employees' Retirement System, (MERS) effective January 1, 1980. MERS is a Defined Contribution Program which operates within the Michigan Department and Budget, Bureau of Retirement Systems.

Effective January 1, 1997, the Employer shall implement the B-4 Pension Plan with the V-6, E-1 and E-2 Riders. The Employer agrees to pay the cost of the retirement system, including the employee's share subject to the conditions set forth below.

Commencing upon the execution of the collective bargaining agreement, appropriate employees in the bargaining unit will be covered with the Municipal Employees Retirement Systems 55-F Waiver with twenty-five (25) years of service on a contributory basis as provided below:

Commencing upon the execution of this agreement and until December 31, 2001, the Housing Commission will pay the cost of the waiver.

Commencing upon January 1, 2002 the Housing Commission will pay the cost of the 55-F waiver, subject to the limitations set forth below.

Effective on January 1, 2002, the Employer will pay no more than sixteen and 1/2 percent (16.5%) of the total cost of the retirement system, including the cost of the 55-F waiver. Any total cost over sixteen and 1/2 percent (16.5%) including the cost of the 55-F waiver shall be paid for by the employee through payroll deduction. The Employer agrees to, upon written request by the Union, to meet and discuss methods of reducing retirement system exceeds 16.5%.

For employee's hired on or after July 1, 2001, appropriate employees in the bargaining unit will be covered exclusively

by the Municipal Employees Retirement Systems defined contribution program. Under this program, the Employer will initially contribute 4% of the employees salary to the Program. Thereafter, if an employee elects to contribute 3% of the employee's salary to the Program, the Housing Commission will contribute for those employee's who make such election an additional 3% of the employee's salary to the Program.

During the fiscal year ended June 30, 2006, the Housing Commission contributed \$11,519 to the pension plan.

#### B. Current Vulnerability Due to Certain Concentrations

The Housing Commission operates in a heavily regulated environment. The operations of the Housing Commission are subject to the administrative directives, rules and regulations of federal, state and local regulatory agencies, including, but not limited to, HUD. Such administrative directives, rules and regulations are subject to change by an act of Congress or an administrative change mandated by HUD. Such changes may occur with little notice to inadequate funding to pay for the related cost, including the additional administrative burden to comply with a change.

#### C. Risk Management and Litigation

The Housing Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees, and natural disasters for which it obtains coverage from commercial companies. The Housing Commission has had no settled claims resulting from these risks that exceed their commercial coverage in the current year or the three prior fiscal years.

#### NOTE 7: SUBSEQUENT EVENTS

The Housing Commission received a letter from the State of Michigan Department of Environmental Quality, dated August 29, 2006. Housing Commission needs to identify and implement corrective actions promptly to eliminate possible adverse health effects and to achieve compliance with water quality standards. Failure to adequately address this issue in a timely manner likely may result in escalated enforcement action. The State of Michigan is strongly encouraging the Housing Commission to replace all copper plumbing and piping with approved materials that are not subject to corrosion in order to avoid future health violations. The capital costs for this option will likely be more expensive initially, but future operation and maintenance costs would be significantly The State of Michigan feels that a higher degree of reduced. public health protection can be provided with a total replacement of all copper piping in lieu of a high maintenance treatment system.

#### NOTE 8: SEGMENT INFORMATION FOR ENTERPRISE FUNDS

The Housing Commission maintains one Enterprise Fund that includes two separate programs which provide housing assistance and grant programs. Segment information for the year ended June 30, 2006, was as follows:

|  | Low Rent<br>Program  | Capital<br>Fund<br>Program                                    |
|--|--|---|
| Condensed Statement of Net Assets Current assets Property and equipment Total assets Current liabilities Noncurrent liabilities Total liabilities                                | \$ 56,080<br>1,462,960<br>\$ 1,519,040<br>\$ 20,590<br>8,301<br>28,891         | \$     93,144 \$ 93,144 \$                                    |
| Net assets:    Invested in capital assets    Unrestricted net assets    Total net assets    Total liabilities and net assets   | 1,462,960<br><u>27,189</u><br>1,490,149<br>\$ 1,519,040                        | 93,144<br>93,144<br>\$ 93,144                                 |
| Condensed Statement of Activities  Dwelling rent  Depreciation  Other operating expenses  Operating(loss)  Nonoperating revenues:  Investment interest income                    | \$ 73,795<br>( 119,258)<br>( 225,258)<br>( 270,721)                            | \$ ( 5,017)<br>( 5,017)                                       |
| Other income Loss on sale of fixed assets Operating transfers in (out) Operating grants Capital grants Change in net assets Beginning net assets Ending net assets               | 10,612<br>( 78)<br>30,000<br>76,730<br>( 151,617)<br>1,641,766<br>\$ 1,490,149 | ( 30,000)<br>30,000<br>92,113<br>87,096<br>6,048<br>\$ 93,144 |
| Condensed Statement of Cash Flows Net cash provided(used) by: Operating activities Noncapital financing activities Capital and related financing activities Investing activities | \$( 156,976)<br>117,118<br>( 4,020)<br>14,307                                  | \$  |
| Net increase (decrease) Beginning cash and cash equivalents Ending cash and cash equivalents   | ( 29,571)<br>34,992<br>\$ 5,421  | \$  |

#### SUPPLEMENTARY INFORMATION

# MACKINAC COUNTY HOUSING COMMISSION COMBINING STATEMENT OF NET ASSETS June 30, 2006

|  | C-8046<br>Low Rent<br>Program<br>14.850                         | Capital<br>Fund<br>Program<br>14.872 |
|--|---|--------------------------------------|
| ASSETS   |   |                                      |
| Current assets: Cash Accounts receivable-HUD other projects Accounts receivable-dwelling rents Allowance for doubtful accounts Accrued interest receivable Investments-unrestricted Prepaid expenses | \$ 5,421<br>6,535<br>4,267<br>( 859)<br>100<br>28,610<br>12,006 | \$                                   |
| Total current assets   | <u>56,080</u>   |                                      |
| Property and equipment: Land Buildings Equipment Building improvements   | 37,818<br>2,641,262<br>124,415<br>824,432                       | 83,321<br>14,840                     |
| Less accumulated depreciation  | 3,627,927<br>(2,164,967)  | 98,161<br><u>( 5,017</u> )           |
| Net property and equipment   | 1,462,960   | 93,144                               |
| Total Assets   | \$1,519,040   | <u>\$ 93,144</u>                     |

#### Totals

\$ 5,421 6,535 4,267 ( 859) 100 28,610 12,006 56,080 37,818 2,724,583 139,255 824,432 3,726,088 (2,169,984)

\$ 1,612,184

## MACKINAC COUNTY HOUSING COMMISSION COMBINING STATEMENT OF NET ASSETS (CONTINUED) June 30, 2006

|  | C-8046<br>Low Rent<br>Program<br>14.850 | Capital<br>Fund<br>Program<br>14.872 |
|--|---|--------------------------------------|
| LIABILITIES and NET ASSETS   |   |                                      |
| Current liabilities: Accounts payable Tenant security deposit liability Accrued expenses Deferred revenues | \$ 7,950<br>4,758<br>7,004<br>878       | \$                                   |
| Total current liabilities  | 20,590                                  |                                      |
| Noncurrent liabilities: Accrued compensated absences Total liabilities                                     | 8,301<br>28,891                         |                                      |
| Net assets: Invested in capital assets Unrestricted net assets   | 1,462,960<br>27,189                     | 93,144                               |
| Total net assets   | 1,490,149                               | 93,144                               |
| Total Liabilities and Net Assets   | <u>\$1,519,040</u>                      | <u>\$ 93,144</u>                     |

### <u>Totals</u>

| \$<br>7,950<br>4,758<br>7,004<br>878 |
|--------------------------------------|
| 20,590                               |

1,556,104 27,189 1,583,293

\$ 1,612,184

## MACKINAC COUNTY HOUSING COMMISSION COMBINING STATEMENT OF ACTIVITIES

Year Ended June 30, 2006

|   | C-8046<br>Low Rent<br>Program<br>14.850                   | Capital<br>Fund<br>Program<br>14.872 |
|---|---|--------------------------------------|
| OPERATING REVENUES:  Dwelling rent  Nondwelling rent  | \$ 73,795   | \$                                   |
| Total operating revenues  | <u>73,795</u>   |                                      |
| Administration Utilities Ordinary maintenance and operation General expenses Extraordinary maintenance Depreciation   | 104,565<br>29,018<br>67,815<br>22,223<br>1,637<br>119,258 | 5,017                                |
| Total operating expenses  | <u>344,516</u>  | <u>5,017</u>                         |
| Operating income(loss)  | <u>( 270,721</u> )  | <u>(5,017</u> )                      |
| NONOPERATING REVENUES AND (EXPENSES): Investment interest income Other income Operating grants Capital grants Loss on sale of fixed assets Operating transfers in (out) | 1,840<br>10,612<br>76,730<br>( 78)<br>30,000              | 30,000<br>92,113<br><u>(30,000</u> ) |
| Total nonoperating revenues (expenses)  | <u>119,104</u>  | 92,113                               |
| Change in net assets  | ( 151,617)  | 87,096                               |
| Net assets, beginning   | 1,641,766   | 6,048                                |
| Net assets, ending  | <u>\$1,490,149</u>  | <u>\$ 93,144</u>                     |

### Totals 73,795 73,795 104,565 29,018 67,815 22,223 1,637 124,275 349,533 <u>275,738</u>) 1,840 10,612 106,730 92,113 78) 211,217 64,521) 1,647,814 <u>\$1,583,293</u>

# MACKINAC COUNTY HOUSING COMMISSION SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND NOTES TO THE SCHEDULE OF FEDERAL AWARDS

Year Ended June 30, 2006

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

| Fiscal<br>Year | Federal Grantor  | CFDA No. | Expenditures      |
|----------------|--|----------|-------------------|
|                | U.S. Department of HUD                                 | _        |                   |
|                | Public and Indian Housing<br>Nonmajor - Direct Program |          |                   |
| 2006           | Low Rent Public Housing                                | 14.850   | \$ 76,730         |
|                | Public and Indian Housing<br>Nonmajor - Direct Program |          |                   |
| 2006           | Capital Fund Program                                   | 14.872   | 122,113           |
|                | Total  |          | <u>\$ 198,843</u> |

#### NOTES TO THE SCHEDULE OF FEDERAL AWARDS

#### NOTE 1: Significant Accounting Policies

The schedule of federal awards has been prepared on the accrual basis of accounting.

CFDA = Catalog of Federal Domestic Assistance

### MACKINAC COUNTY HOUSING COMMISSION FINANCIAL DATA SCHEDULE

Year Ended June 30, 2006

| FDS<br>Line<br>Item No     | .  ASSETS  Current Assets:  Cash:  | C-8046<br>Low Rent<br>Program<br>14.850 | Capital<br>Fund<br>Program<br>14.872 |
|----------------------------|--|---|--------------------------------------|
| 111                        | Cash-unrestricted  | \$ 5,421                                | \$                                   |
| 100                        | Total cash   | 5,421                                   |                                      |
| 122<br>126<br>126.1<br>129 | Receivables: A/R-HUD other projects A/R-tenants-dwelling rents Allowance for doubtful accounts Accrued interest receivable | 6,535<br>4,267<br>( 859)<br>100         |                                      |
| 120                        | Total receivables, net of allowance for doubtful accounts  | 10,043                                  |                                      |
| 131<br>142                 | Other Current Assets:<br>Investments-unrestricted<br>Prepaid expenses and other<br>assets                                  | 28,610<br>12,006                        | <del></del>                          |
|                            | Total other current assets   | 40,616                                  |                                      |
| 150                        | Total current assets   | 56,080                                  |                                      |
|                            | Noncurrent Assets:<br>Fixed Assets:  |   |                                      |
| 161                        | Land   | 37,818                                  |                                      |
| 162                        | Buildings  | 2,641,262                               | 83,321                               |
| 163                        | Furn, equip & mach-dwellings   | 54,327                                  | 00,021                               |
| 164                        | Furn, equip & mach-admin.  | 70,088                                  | 14,840                               |
| 165                        | Building improvements  | 824,432                                 | 21,010                               |
| 166                        | Accumulated depreciation   | (2,164,967)                             | _( 5,017)                            |
| 160                        | Total fixed assets, net of accumulated depreciation  | 1,462,960                               |                                      |
|                            |  | 1,102,700                               | <u>93,144</u>                        |
| 180                        | Total noncurrent assets  | 1,462,960                               | 93,144                               |
| 190                        | Total Assets   | <u>\$1,519,040</u>                      | <u>\$ 93,144</u>                     |

|    | TOLATS  |   |
|----|---|---|
| \$ | 5,421   |   |
|    | 5,421   |   |
| (  | 6,535<br>4,267<br>859<br>100                                    |   |
|    | 10,043  |   |
|    | 28,610  |   |
|    | 12,006  |   |
|    | 40,616  |   |
|    | 56,080  | • |
| (  | 37,818<br>2,724,583<br>54,327<br>84,928<br>824,432<br>2,169,984 |   |
|    | 1,556,104   |   |
|    | 1,556,104   |   |
| \$ | 1,612,184   |   |

# MACKINAC COUNTY HOUSING COMMISSION FINANCIAL DATA SCHEDULE (CONTINUED)

Year Ended June 30, 2006

| FDS<br>Line<br>Item No | LIABILITIES AND EQUITY/NET ASSETS | I<br>P      | C-8046<br>Low Rent<br>Program<br>L4.850 | Capital<br>Fund<br>Program<br>14.872 |
|------------------------|-----------------------------------|-------------|---|--------------------------------------|
|                        | Liabilities:                      |             |   |                                      |
|                        | Current Liabilities:              |             |   |                                      |
| 312                    | Accounts payable<=90 days         | \$          | 3,473                                   | \$                                   |
| 321                    | Accrued wage/payroll taxes        |             |   |                                      |
|                        | payable                           |             | 1,833                                   |                                      |
| 322                    | Accrued compensated absences-     |             |   |                                      |
|                        | current portion                   |             | 5,171                                   |                                      |
| 333                    | Accounts payable-other            |             |   |                                      |
|                        | government                        |             | 4,477                                   |                                      |
| 341                    | Tenant security deposits          |             | 4,758                                   |                                      |
| 342                    | Deferred revenues                 |             | <u>878</u>                              |                                      |
| 310                    | Total current liabilities         |             | 20,590                                  |                                      |
|                        |                                   |             | _ , , , ,                               |                                      |
|                        | Noncurrent Liabilities:           |             |   |                                      |
| 354                    | Accrued compensated absences      |             | 8,301                                   |                                      |
|                        | -                                 |             |   |                                      |
| 300                    | Total liabilities                 |             | 28, <u>891</u>                          |                                      |
|                        |                                   |             |   |                                      |
|                        | Equity:                           |             |   |                                      |
| 508.1                  | Invested in capital assets        | <u> </u>    | 462,960                                 | <u>93,144</u>                        |
| 508                    | Total equity                      | 4           | 460 060                                 | 03. 444                              |
| 508                    | iotal equity                      | Ι,          | 462,960                                 | 93,144                               |
|                        | Net Assets:                       |             |   |                                      |
| 512.1                  |                                   |             | 27,189                                  |                                      |
|                        |                                   |             |   |                                      |
| 513                    | Total net assets                  | 1,          | 490,149                                 | 93,144                               |
|                        |                                   |             |   |                                      |
| 600                    | Total Liabilities and             |             |   |                                      |
|                        | Equity/Net Assets                 | <u>\$1,</u> | <u>519,040</u>                          | <u>\$ 93,144</u>                     |

### Totals

- \$ 3,473
  - 1,833
  - 5,171

  - 4,477 4,758 878
  - 20,590
- 8,301
- 28,891
- 1,556,104
  - 1,556,104
- 27,189
- 1,583,293
- \$1,612,184

# MACKINAC COUNTY HOUSING COMMISSION FINANCIAL DATA SCHEDULE (CONTINUED)

Year Ended June 30, 2006

| FDS<br>Line<br>Item No.<br>703<br>704<br>705 | Revenue:  Net tenant rental revenue Tenant revenue-other Total tenant revenue  | C-8046 Low Rent Program 14.850 \$ 73,795       | Capital Fund Program 14.872 |
|--|--|--|-----------------------------|
| 706.1<br>706.1<br>711<br>715<br>716          | HUD PHA grants Capital grants Investment income-unrestricted Other revenue Gain/loss on sale of fixed assets   | 76,730<br>1,840<br>10,612<br>( 78)             | 30,000 92,113               |
| 700  | Total revenue  | 162,899  | 122,113                     |
| 911<br>912<br>914<br>915<br>916              | Expenses: Administrative: Administrative salaries Auditing fees Compensated absences Employee benefit contributions-adm Other operating-administrative                                     | 74,171<br>2,450<br>2,024<br>n. 15,928<br>9,992 |                             |
| 932<br>933<br>934                            | Utilities:<br>Electricity<br>Gas<br>Fuel   | 6,262<br>4,129<br>18,627                       |                             |
| 941<br>942<br>943<br>945                     | Ordinary maintenance and operation: Ordinary maint & oper-labor Ordinary maint & oper-mat'ls & oth Ordinary maint & oper-contract cos Employee benefit contributions- ordinary maintenance |  |                             |
| 961<br>963<br>964                            | General expenses: Insurance premiums Payments in lieu of taxes Bad debt-tenant rents   | 13,382<br>4,478<br>4,363                       |                             |
| 969  | Total operating expenses   | 223,621  |                             |
| 970  | Excess operating revenue over operating expenses   | ( 60,722)                                      | 122,113                     |

| Totals |  |  |  |  |
|--------|--|--|--|--|
| \$     | 73,795   |  |  |  |
| (_     | 73,795<br>106,730<br>92,113<br>1,840<br>10,612<br>78 |  |  |  |
|        | 285,012  |  |  |  |
|        | 74,171<br>2,450<br>2,024<br>15,928<br>9,992          |  |  |  |
|        | 6,262<br>4,129<br>18,627                             |  |  |  |
|        | 26,813<br>8,021<br>26,007                            |  |  |  |
|        | 6,974  |  |  |  |
|        | 13,382<br>4,478<br>4,363                             |  |  |  |
|        | 223,621  |  |  |  |

61,391

# MACKINAC COUNTY HOUSING COMMISSION FINANCIAL DATA SCHEDULE (CONTINUED)

Year Ended June 30, 2006

| FDS<br>Line<br>Item No. |   | C-8046<br>Low Rent<br>Program<br>14.850 | Capital<br>Fund<br>Program<br>14.872 |
|-------------------------|---|---|--------------------------------------|
| 971<br>974              | Expenses continued: Other expenses: Extraordinary maintenance Depreciation expense                  | 1,637<br>119,258                        | 5,017                                |
|                         | Total other expenses  | 120,895                                 | 5,017                                |
| 900                     | Total expenses  | 344,516                                 | 5,017                                |
|                         | Excess (deficiency) of operating revenue over(under) expenses before other financing sources (uses) | ( 181,617)                              | 117,096                              |
| 1001                    | Other Financing Sources(Uses): Operating transfers in (out)   | 30,000                                  | (30,000)                             |
| 1000                    | Excess (deficiency) of operating revenue over(under) expenses                                       | ( 151,617)                              | 87,096                               |
| 1103                    | Beginning Net Assets  | 1,641,766                               | 6,048                                |
|                         | Ending Net Assets   | <u>\$1,490,149</u>                      | <u>\$ 93,144</u>                     |

1,637 124,275 125,912 349,533 ( 64,521) ( 64,521) 1,647,814 \$ 1,583,293

<u>Totals</u>

1107 East Eighth Street Traverse City, Michigan 49686 (231) 946-8930

Report on Internal Control Over Financial Reporting Fox [231] 946-1377 and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Board of Housing Commissioners Mackinac County Housing Commission Mackinac County, Michigan

I have audited the financial statements of the business-type activities of the Mackinac County Housing Commission, Michigan, (Housing Commission) as of and for the year ended June 30, 2006, which collectively comprise the Housing Commission's basic financial statements and have issued my report thereon dated October 18, 2006. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing my audit, I considered the Housing Commission's internal control over financial reporting in order to determine my auditing procedures for the purpose of expressing my opinion on the financial statements and not to provide assurance on the internal control over financial reporting. My consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. I noted no matters involving the internal control over financial reporting and its operation that I consider to be material weaknesses. I have noted other matters involving the internal control over financial reporting that I have reported to management of the Housing Commission in a separate letter dated October 18, 2006.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Housing Commission's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws,

Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards
Mackinac County Housing Commission
Page Two

### Compliance and Other Matters - Continued

regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. However, I noted certain matters that I reported to management of the Housing Commission, in a separate letter dated October 18, 2006.

This report is intended solely for the information and use of the audit committee, management, Board of Housing Commissioners, the Michigan Department of Treasury, and federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

October 18, 2006

Bang Evanlith, MR, PC

# MACKINAC COUNTY HOUSING COMMISSION ADJUSTING JOURNAL ENTRIES JUNE 30, 2006

| <u>Line Number A</u> | <u>ccount Name</u> | <u>Debit</u> | <u>Credit</u> |
|----------------------|--------------------|--------------|---------------|
| LOW RENT PROGRAM     |                    |              |               |

There were no adjusting journal entries.

### MACKINAC COUNTY HOUSING COMMISSION

# INDEPENDENT AUDITORS' REPORTS ON COMMUNICATIONS WITH THE AUDIT COMMITTEE/BOARD OF COMMISSIONERS AND MANAGEMENT ADVISORY COMMENTS

JUNE 30, 2006

### MACKINAC COUNTY HOUSING COMMISSION

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1107 East Eighth Street Traverse City, Michigan 49686 (231) 946-8930 Fax (231) 946-1377

# INDEPENDENT AUDITORS' REPORT ON COMMUNICATIONS WITH THE AUDIT COMMITTEE/BOARD OF COMMISSIONERS

To the Board of Commissioners Mackinac County Housing Commission

I have audited the financial statements of the Mackinac County Housing Commission ("Housing Commission") as of and for the year ended June 30, 2006, and have issued my report, thereon, dated October 18, 2006. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that I communicate certain matters to your audit committee or its equivalent. These communications are reported in the following paragraphs.

Auditors' Responsibilities Under Auditing Standards Generally Accepted in the United States of America - In planning and performing my audit of the financial statements, I considered your internal control in order to determine my auditing procedures for purposes of expressing my opinion on the financial statements and not to provide assurance on your internal control. Also, an audit conducted under auditing standards generally accepted in the United States of America is designed to obtain a reasonable, rather than absolute, assurance about the financial statements.

Significant Accounting Policies - The significant accounting policies used in the preparation of your financial statements are discussed in Note 1 to the financial statements. There were no audit adjusting journal entries and no controversial accounting issues.

Management Judgments and Accounting Estimates - Significant management judgments and accounting estimates are disclosed in the notes to the financial statements.

Other Information in Documents Containing Audited Financial Statements - All the information included in the financial statements document has been audited and my responsibilities are addressed in the Independent Auditors' Report.

### INDEPENDENT AUDITORS' REPORT ON COMMUNICATIONS WITH THE AUDIT COMMITTEE - CONTINUED

Audit Adjustments - For purposes of this letter, professional standards define an audit adjustment as a proposed correction of the financial statements that, in my judgment, may not have been detected except through my auditing procedures. An audit adjustment may or may not indicate matters that could have a significant effect on the Housing Commission's financial reporting process (that is, cause future financial statements to be materially misstated). The attached audit adjustments, in my judgment, indicate matters that could have a significant effect on the Housing Commission's financial reporting process (see page 5 showing the audit adjusting journal entries).

Disagreements With Management - For purposes of this letter, professional accounting standards define disagreement with management as a matter concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditors' report. I am pleased to report that no such disagreements arose during the audit.

Consultations With Other Accountants - To my knowledge, management has not consulted with other accountants regarding auditing and accounting matters.

Major Issues Discussed With Management Prior to Retention - There was no discussions regarding the application of accounting principles or auditing standards with management prior to my retention as your auditor.

Difficulties Encountered in Performing the Audit - There were no difficulties encountered in performing the audit. The staff was very cooperative and helpful.

This report is intended solely for the information and use of the audit committee or its equivalent and management and is not intended to be and should not be used by anyone other than these specified parties.

I shall be pleased to discuss any of the matters referred to in this letter. Should you desire more information on the above communications, I would welcome the opportunity to discuss them with you.

October 18, 2006

Sang & Tandell, M. Pl

1107 East Eighth Street Traverse City, Michigan 49686 (231) 946-8930 Fax (231) 946-1377

## INDEPENDENT AUDITORS' REPORT ON MANAGEMENT ADVISORY COMMENTS

To the Board of Commissioners Mackinac County Housing Commission

I have audited the financial statements of the Mackinac County Housing Commission ("Housing Commission") as of and for the year ended June 30, 2006, and have issued my report, thereon, dated October 18, 2006. I have also issued compliance reports and reports on the internal control in accordance with Government Auditing Standards. These reports disclosed no material instances of noncompliance, weaknesses and reportable conditions.

Other matters involving the Housing Commission's operations and internal control, which came to my attention during the audit, are reported on the following pages as management advisory comments.

I would like to take this opportunity to acknowledge the many courtesies extended to me by the Housing Commission's personnel during the course of my work.

I shall be pleased to discuss any of the matters referred to in this letter. Should you desire assistance in implementing any of the following suggestions, I would welcome the opportunity of assisting you in these matters.

October 18, 2006

Bary & Tandets, IPA, Pr

## MACKINAC COUNTY HOUSING COMMISSION MANAGEMENT ADVISORY COMMENTS

June 30, 2006

#### Tenant File Testing

We selected at random five(5) tenant files to test. We found that all of the files were missing picture ID's, inspection reports, and a declaration of citizenship. In addition, 2 files were missing the annual Privacy Act Notice, 2 files were missing copies of the social security cards, and 4 of the files had missing verification of income and expenses.

Although the Housing Commission does inspections annually and writes on a piece of paper any repairs that are needed for the affected unit, I recommend that the Housing Commission begin using an inspection report that includes all of the items listed on HUD's UPCS inspection form. A Privacy Act Notice needs to be completed annually for each tenant. Picture ID's should be obtained for each tenant. Copies of social security cards should be made for each tenant 6 years old and older. The Citizenship Declaration needs to be in each tenant file for each person residing in each unit. The parents would sign each childs declaration. Verification of income and expenses needs to be properly documented. I also, recommend that the Housing Commission consider sending the staff to training this next fiscal year in the areas of "Eliqibility and "Verifications", "Rent Reviews", and "Inspections". For example, myself and a staff person just attended a weeklong NAHRO seminar that was excellent for learning exactly what HUD requirements are for these areas.

# MACKINAC COUNTY HOUSING COMMISSION ADJUSTING JOURNAL ENTRIES

June 30, 2006

| Account #    | Account Name | Debit | Credit |
|--------------|--------------|-------|--------|
| LOW RENT PRO | GRAM         |       |        |

There are no audit adjusting journal entries.